



# The UM Strategic Framework 2026-2030

## What does this mean for the University Students?

This strategic framework shapes how your university teaches, supports, and empowers you. It ensures that your education is globally relevant, innovative, inclusive, and connected to real-world impact.

The University of Malta is committed to giving you a learning experience that prepares you for life, work, and active citizenship in a fast-changing world. You can expect more engaging teaching, greater use of digital tools and AI, and learning that connects theory to real-world challenges.

Your programmes will increasingly offer flexible pathways, including blended and online learning, work-based learning, micro-credentials, and opportunities to reskill or upskill throughout your life. The University will focus on helping you develop critical thinking, creativity, leadership skills, and ethical judgement — skills that employers and society value.

You will benefit from stronger student support, inclusive learning environments, improved facilities, and access to extensive digital library resources. There will also be more opportunities to work with communities, industries, and international partners through projects, placements, and research, helping you graduate with confidence, experience, and purpose.

This strategy is not just a plan — it's a commitment to your growth, impact, and future. Here's what it means for you as a student.

### Excellence and Integrity

#### Transformative Education

You will learn in programs that meet high academic standards, are internationally relevant, and grounded in ethical practices.

#### Research and Innovation

You'll have access to advanced research resources and opportunities that follow the highest ethical standards — ensuring credibility and quality.

#### Partnerships

University partnerships open doors to trustworthy collaborations, internships, and career pathways.

## Creativity and Innovation for Lifelong Learning

### Transformative Education

Benefit from innovative curricula and flexible, digital learning options.

### Research and Innovation

Participate in interdisciplinary projects that solve real-world problems.

### Partnerships

Work with communities and industries, gaining practical skills for your career.

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## Inclusive and Respectful Collaboration

### Transformative Education

Learn in an inclusive environment where diversity is valued.

### Research and Innovation

Access equitable opportunities to contribute to research and learning networks.

### Partnerships

Engage respectfully with a wide range of communities and organizations.

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## Leadership and Empowerment

### Transformative Education

Develop as a confident, ethical leader through leadership development opportunities.

### Research and Innovation

Lead or co-lead impactful research projects.

### Partnerships

Play an active role in community initiatives as a change-maker.

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## Community Engagement and Global Responsibility

### Transformative Education

Learn about sustainability, justice, and global citizenship.

### Research and Innovation

Contribute to research addressing social, environmental, and ethical issues.

### Partnerships

Collaborate on projects that create real-world impact.

## In Summary

- Learn in a high-quality, ethical, and globally recognised academic environment.
- Experience flexible and innovative learning tailored to real-world challenges.
- Be part of an inclusive community where every voice matters.
- Gain leadership skills and opportunities to shape change.
- Contribute to global and community impact beyond the classroom.