GOVERNMENT OF MALTA
MINISTRY FOR RESEARCH,
INNOVATION AND THE CO-ORDINATION
OF POST COVID-19 STRATEGY

Xjenza

The Malta Council for
Science & Technology

EUROPEAN UNION

#HorizonEU

Introduction to
Horizon Europe
05/07/2021

Agenda

o Introduction to Horizon Europe

o Participation Criteria

o Types of Action and Funding Rates

o Eligible costs

o The Clusters & Wide ERA

o Funding and Tenders Portal LIVE DEMO

o Finding Partners

o Proposal Writing

o Application and Evaluation

o Our Services

Horizon Structure

HORIZON EUROPE   **EURATOM**

SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

Exclusive focus on defence research & development

- Research actions
- Development actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*
Exclusive focus on civil applications

Pillar I — EXCELLENT SCIENCE
- European Research Council
- Marie Skłodowska-Curie
- Research Infrastructures

Pillar II — GLOBAL CHALLENGES & EUROPEAN INDUSTRIAL COMPETITIVENESS

Clusters
- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital, Industry & Space
- Climate, Energy & Mobility
- Food, Bioeconomy, Natural Resources, Agriculture & Environment

Joint Research Centre

Pillar III — INNOVATIVE EUROPE
- European Innovation Council
- European innovation ecosystems
- European Institute of Innovation & Technology*

WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA
- Widening participation & spreading excellence
- Reforming & Enhancing the European R&I system

EURATOM
- Fusion
- Fission
- Joint Research Center

* The European Institute of Innovation & Technology (EIT) is not part of the Specific Programme

Participation Criteria

- 3 legal entities from 3 different Member States or Associated Countries* and with at least one of them established in a Member State.

- You may bring on board other partners from any country;

- Allocate necessary resources for the duration of the project;

- As from 2022, Gender Equality Plans will be an eligibility criteria for public bodies, research organisations and higher education institutions.

- Always check the HE General Annexes for the updated list of Associate Countries.

*Different criteria applies to certain calls: EIC Accelerator, ERC, MSCA, CSAs or specified in the Work Programme calls.

Type of Actions and Funding Rates

Research and Innovation Action

Actions that establish new knowledge or develop new technologies or solutions.

EU funding rate: 100%
Minimum: 3 beneficiaries

TRL 1 - 5

Innovation Actions

Actions that demonstrate the viability of new technologies and solutions or support their first deployment in the market.

EU funding rate: 70%*
100% for non-profit legal entities
Minimum: 3 beneficiaries
TRL 5 - 8

Coordinated and Support Actions

Actions that improve skills, mobilise large-scale investments or facilitate EU policy implementation.

EU funding rate: 100%
Minimum: 1 beneficiary

25% Indirect Costs for all Actions

Eligible Costs

A. PERSONNEL COSTS

- **A.1** Employees
- **A.2** Natural persons under direct contract
- **A.3** Seconded persons
- **A.4** SME owners and natural person beneficiaries

B. SUBCONTRACTING COSTS

C. PURCHASE COSTS

- **C.1** Travel and subsistence
- **C.2** Equipment
- **C.3** Other goods works and services

D. OTHER COST CATEGORIES

- **D.1** Financial support to third parties
- **D.2** Internally invoiced goods and services
- *[D.3 Transnational access to research infrastructure unit costs]*
- *[D.4 Virtual access to research infrastructure unit costs]*
- *[D.5 PCP/PPI procurement cost]*
- *[D.6 Euratom Cofund staff mobility costs]*
- *[D.7 ERC additional funding]*
- *[D.8 ERC additional funding (subcontracting, FSTP and internally invoiced goods and services)]*

E. INDIRECT COSTS

European Commission

Widening Participation

Widening Participation and strengthening the ERA

€3.1Billion
2021-2027

2021/2022 : €674M

3 Areas
(Destinations)

***Improved access to Excellence* (budget: 475 Mio. EUR)**

➢ Teaming for excellence
➢ Twinning
➢ Excellence Hubs
➢ European Excellence Initiative (EEI)
➢ Hop On Facility

***Attracting and mobilising the best talents* (budget: 120 Mio. EUR)**

➢ ERA Chairs
➢ Fostering balanced brain circulation (BBC) - ERA Fellowships
➢ Call 2022 - Fostering balanced brain circulation (BBC) - ERA Talents

Destination 3 - *Reforming and enhancing the EU Research and Innovation System* (budget: 122 Mio. EUR)

➢ Research Ethics
➢ Reforms in Research systems
➢ Gender Equality
➢ Implementation of Open Science Practices

Research Infrastructures

European Research Infrastructures (RI)

€2.4Billion 2021-2027

2021/2022 : €550M

5 Areas (Destinations)

Developing and optimising European Research Infrastructures landscape, maintaining global leadership (INFRADEV)

- Reduce fragmentation
- Create world leading RI
- Coordination of efforts among MS and AC
- Enhancing International Cooperation and Diplomacy

Enabling an Operational, Open and Fair EOSC System (INFRAEOSC)

- Enabling a fully operational EOSC system
- Supporting the development of EOSC activities
- Develop research data commons in EU
- Web of FAIR Data and Services
- EOSC outreach

RI Support to Health Research, Green and Digital transformation and advance in Frontier knowledge (INFRASERV)

- RI Services for Cancer,
- RI Services for sustainable and resilient agriculture and agro-ecological transitions;
- RI Services for climate-related risks on the environment;
- RI Services for development of materials for a circular economy
- Global Value Chain and Europe recovery from socio-economic crises

Next Generation of Scientific instrumentation, tools and methods and advanced digital solutions (INFRATECH)

- Scientific Instruments
- Tools
- Digital Solutions (Imaging data)

Network Connectivity in Research and Education (INFRANET)

- Address network capacity and demand
- develop a new pan-European investment programme to
- reach Terabit capacity
- Shift to digital science and computational infrastructures needed for Research and Education

CLUSTER 1

HEALTH Cluster

€8.3 Billion 2021-2027

€1.75 Billion for 2021-2022

6 Areas (Destinations)

Staying Healthy in a rapidly changing society
- ✔ Diet and Health (Obesity)
- ✔ Ageing and demographic change
- ✔ Mental Health
- ✔ Digital empowerment in health literacy
- ✔ Personalised prevention
- ✔ AI to predict disease risk
- ✔ Chronic inflammation

Living and Working in a health promoting environment
- ✔ Environmental, occupational and socio-economic risk factors to health
- ✔ Socio-economic inequalities
- ✔ Climate and environmental changes
- ✔ Working environment

Tackling diseases and reducing the disease burden
- ✔ Better Diagnostics
- ✔ Personalised treatment
- ✔ Understanding diseases
- ✔ Infectious diseases threats
- ✔ Innovative health technologies
- ✔ Scientific evidence, policy and legal frameworks
- ✔ New/Advanced therapies

Ensuring access to innovative, sustainable and high quality healthcare
- ✔ Fair access to high-quality healthcare
- ✔ Innovative, feasible, implementable, financially sound scalable solutions (for governance, financing, human and physical resources, health services and patient empowerment)

Unlocking the full potential of new tools, technologies and digital solutions for a healthy society
- ✔ medical devices and improved health
- ✔ Consider safety, effectiveness, appropriateness, accessibility, comparative value added and fiscal sustainability + ethical legal and regulatory issues

Maintaining an innovative, sustainable and globally competitive health industry
- ✔ Market access of innovative technologies (Medical, pharma, biotech and digital)
- ✔ Novel methods and metrics
- ✔ Support for regulatory authorities
- ✔ Safe and clinically validated tools, technologies and services
- ✔ Greener pharmaceuticals and Health technologies

CLUSTER 2

Culture, Creativity and Inclusive Society

€2.280Billion
2021-2027

2021/2022: 422.3M

3 Areas
(Destinations)

Cluster 2 : Culture, Creativity and Inclusive Society - 3 Destinations

Destination 1: Innovative research on Democracy and Governance

The implementation of the research activities of the destination will assist in the re-invigoration and modernisation of democratic governance.

Destination 2: Innovative research on the European Cultural Heritage and the Cultural and Creative Industries

Activities under this Destination will aim at protecting historical sites and monuments, artefacts, heritage sites, cultural landscapes, museums and other cultural institutions, languages, customs, traditions and values.

Destination 3: Innovative research on Social and Economic Transformations

Activities will contribute to EU migration and mobility policies, both internal and external. Activities will also promoting and ensuring inclusion and equity in education and training.

CLUSTER 3

Civil Security for Society Cluster

€1.596 Billion €
2021-2027

406 Million € for
2021-2022

6 Areas
(Destinations)

Civil Security for Society

- *Security Union Strategy ,*
- *Counter-Terrorism Agenda ,*
- *New Pact on Migration and Asylum ,*
- *EU Disaster Risk Reduction policies,*
- *New EU Climate Adaptation Strategy ,*
- *EU Maritime Security Strategy,*
- *EU Cybersecurity Strategy.*

6 Destinations in the Work Programme

Better protect the EU and its citizens against Crime and Terrorism

Fake News, 5G, Quantum Encryption, Cybercrime, Trafficking, Sexual Abuse, Identity theft, fight against corruption and drugs, fight against organised crime. **(56M€, 13)**

Effective management of EU External Borders

Surveillance of border (land and sea), better Customs, illicit goods in postal services, detection of concealed objects, fraudulent travel documents. **(30.5M€, 7)**

Resilient Infrastructure

Resilience and autonomy of physical and digital infrastructures are enhanced and vital societal functions are ensured, thanks to more powerful prevention, preparedness and response. **(20M€, 2)**

6 Destinations in the Work Programme

Increased Cybersecurity

Secure & resilient digital infrastructures, Harder & Software Chain Security, disruptive technologies, certification of digital products, Privacy & Ethics. **(67.5M€, 16)**

A Disaster-Resilient Society for Europe

Losses from natural, accidental and man-made disasters. Preventive Actions, Better Societal preparedness, Resilience, Improved disaster Risk management. **(26M€, 6)**

SSRI (Strengthened Security Research and Innovation)

*Generate knowledge and value in cross-cutting matters in order to avoid sector specific bias and to break silos of security solutions. Strengthen key pillars of the research and innovation cycle to increase the effectiveness of security capabilities.***(16M€, 6)**

Deadlines of Topics Per Destinations

Opening Dates – 30 Jun 2021 & 30 Jun 2022

Deadline Dates – 23 Nov 2021 & 23 Nov 2022

CLUSTER 4

Digital Industry and Space Cluster

€15 Billion € 2021-2027

3 Billion € for 2021-2022

6 Areas (Destinations)
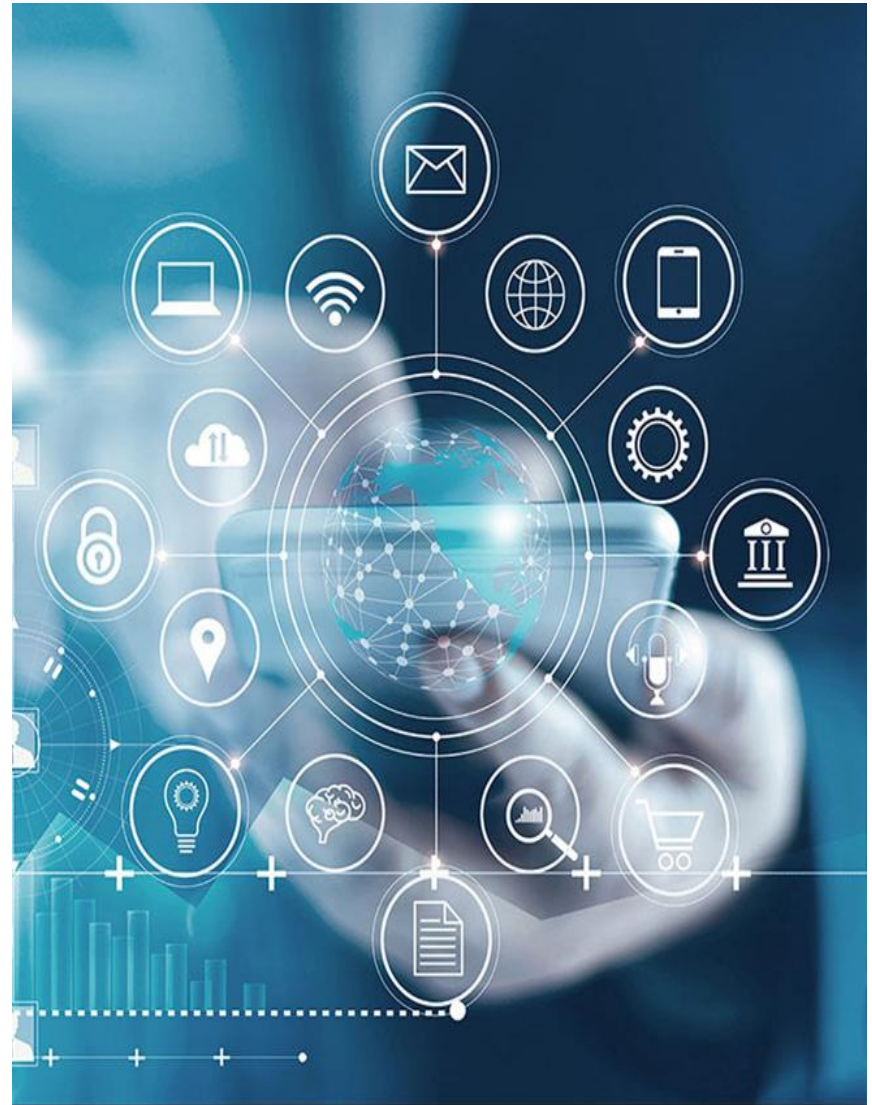
Digital, Industry & Space

- *Manufacturing technologies*
- *Key digital technologies including quantum technologies*
- *Emerging enabling technologies*
- *Advanced material*
- *Artificial intelligence and robotics*
- *Next generation internet*
- *Advanced computing and Big Data*
- *Circular industries*
- *Low carbon and clean industries*
- *Space including earth observation*

6 Destinations in the Work Programme

CLIMATE NEUTRAL, CIRCULAR AND DIGITISED PRODUCTION - Green Advanced Manufacturing, Advanced digital technologies, construction industry, Hubs for Circularity, Renewables and Electrification, Regeneration of waste **(403M€, 55)**

INCREASED AUTONOMY IN KEY STRATEGIC VALUE CHAINS FOR RESILIENT INDUSTRY - Resilient Value Chains, climate neutral & circular economy, sustainable materials, materials and data actions **(365.2M€, 61)**

WORLD LEADING DATA AND COMPUTING TECHNOLOGIES - Data Sharing, Edge Computing, Cloud Computing, IOT, Big Data Analytics. **(141.M€, 19)**

6 Destinations in the Work Programme

DIGITAL AND EMERGING TECHNOLOGIES FOR COMPETITIVENESS AND FIT FOR THE GREEN DEAL - Ultra power processors, Electronics, Photonics, 6G, AI, Data & Robotics, Quantum, Emerging Technologies, **(311.9M€, 71)**

OPEN STRATEGIC AUTONOMY IN DEVELOPING, DEPLOYING AND USING GLOBAL SPACE-BASED INFRASTRUCTURES, SERVICES, APPLICATIONS AND DATA - Space systems, access to space, Galileo, EGNOS, Copernicus, GOVSATCOM, Quantum, Affordable & Reusable Launchers. **(136.22M€, 19)**

A HUMAN-CENTRED AND ETHICAL DEVELOPMENT OF DIGITAL AND INDUSTRIAL TECHNOLOGIES - Leadership in AI, An internet of Trust, Extended Reality, Impact of technologies on society **(121M€, 17)**

Deadlines of Topics Per Destinations

Twin Transition - 22 Jun 2021 - 23 Sep 2021 & 21 Oct 2021 - 30 Mar 2022

Resilient Industry - 22 Jun 2021 - 23 Sep 2021, 16 Sep 2021 - 25 Jan 2022 & 12 Oct 2021 - 30 Mar 2022

Data - 22 Jun 2021 - 21 Oct 2021 & 23 Nov 2021 - 05 Apr 2022

Digital Emerging - 22 Jun 2021 - 21 Oct 2021, 28 Oct 2021 - 27 Jan 2022, 23 Nov 2021 - 05 Apr 2022 & 16 Jun 2022 - 16 Nov 2022

Space - 28 Oct 2021 - 16 Feb 2022

Human

CLUSTER 5

Climate, Energy and Mobility Cluster

€15.123Billion
2021-2027

2021/2022: €2.8Bn

6 Areas
(Destinations)

Cluster 5– Climate, Energy & Mobility

Overview of key themes in one slide
€15bn funding (2021-2027)

Note: over 175 topics in 2021-2022

Climate	Energy	Mobility

Deadlines: 14 Sep 2021 and 19 Oct 2021

€0.5bn in 2021/22

Deadlines: 19 Oct 2021and 5 Jan 2022

€1.4bn in 2021/22

Deadlines: 14 Sep 2021 and 19 Oct 2021

€0.9bn in 2021/22

Event page click here.
5&6 [+7] July 2021
Horizon Europe Info
Days 2021- Cluster 5
Intervention logic,
Strategic Plan, and
overview Cluster 5

You Tube

Click here.

Horizon Europe
Strategic Plan
(2021-2024),
click here.

2

Destination

•Climate sciences and responses
•Batteries
•Emerging breakthrough technologies
•Citizens and stakeholder engagement
•Communities and cities*

1

4

Destination

•Renewables
•Energy Systems and grids
•Carbone Capture, Utilisation and Storage
•Energy efficient buildings
•Industrial decarbonization

3

6

Destination

•Zero emission road transport
•Aviation
•Waterborne transport
•Impact of transport on the environment and human health
•Connected, Cooperative and Automated Mobility
•Safety and resilience
•Multimodal and sustainable transport systems

5

*Moved to Missions WP-
expected to be issued in Sep 21.

Link to Policy and strategy documents

Link to open calls (84 topics)
Link to forthcoming calls (114 topics)

Link to Work Programme 2021-2022

CLUSTER 6

Food, Bioeconomy, Natural Resources, Agriculture and Environment

€8.953Billion 2021-2027

2021/2022 : €1.9Billion

7 Areas (Destinations)

Cluster 6 - Food, Bioeconomy, Natural Resources, Agriculture and Environment - 7 Destinations

1. **Biodiversity and Ecosystem Services -** To bring Biodiversity back on a path to recovery, and ecosystems and their services are preserved and sustainably restored on land, inland water and at sea through improved knowledge and innovation. Research and innovation is key to delivering important impacts in the nexus biodiversity-food-health-water-climate and to achieving the goal of healthy and resilient ecosystems by 2030.

1. **Fair, healthy and environmentally-friendly food systems from primary production to consumption** - This destination is focusing on Sustainable farming, Sustainable fisheries and aquaculture and transforming food systems for health.

1. **Circular economy and bioeconomy sectors -** This destination and its topics target climate-neutral circular and bioeconomy transitions, covering safe integrated circular solutions at territorial and sectoral levels, as well as key bioeconomy sectors such as sustainable bio-based systems, sustainable forestry, small-scale rural bio-based solutions, and aquatic value chains.

1. **Clean environment and zero pollution -** This destination seeks to halt and prevent pollution by focussing on fresh and marine waters, soils, air, including from nitrogen and phosphorus emissions, as well as on the environmental performance and sustainability of processes in the bio-based systems.

5. **Land, ocean and water for climate action -** Assessing the impacts of climate change on our land and marine environments, natural resources, agriculture and food systems, and identifying mitigation options and adaptation pathways**.**

6. Resilient, inclusive, healthy and green rural, coastal and urban communities - Increase our understanding of the differential impacts of climate, environmental, socio-economic and demographic changes on rural, coastal and urban areas in order to identify ways to turn these changes into equal opportunities for people . Explore innovative ways to tailor policy responses to the place-based challenges identified at various levels of governance.

7. Innovative governance, environmental observations and digital solutions in support of the Green Deal - Experimenting with new ways to govern the transition process and modernising the governance, in particular by making information and knowledge available and accessible. R&I for governance to support the Green Deal shall provide insights into institutional barriers such as lock-ins, path dependency, political and cultural inertia power imbalances and regulatory inconsistencies or weaknesses.

FUNDING AND TENDERS PORTAL DEMO

Funding and Tenders Portal link : https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home
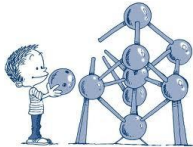
Q & A

Finding Partners

1. Complementarity
2. Interdisciplinarity
3. Balance
4. Excellence

Two Major Roles –
Coordinator or **Beneficiary**,
Choose according your
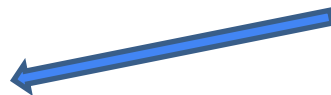capacity and experience

Finding Partners - Partner Search Form

ONE PAGE PROPOSAL DESCRIPTION

Information about the proposer

Organisation	
Address	
Type of partner	SME, University, Research Centre, Large Company, Public Administration, Association, other
Website	

Contact person	
Email	
Telephone	
Position	

Experience in European funds	Y/N	Willing to coordinate	Y/N
Date of publication	dd/mm/yyyy	Deadline for answer	dd/mm/yyyy

Call information

Call identifier	H2020-xxxx	Deadline of the call	dd/mm/yyyy
Topic Target			
Funding Scheme	RIA-IA-CSA	Evaluation	1 stage – 2 stages

Project Overview

Headline:
1 line general description of the project

Proposal name	optional	Duration	optional
Keyword(s)	optional		

Objectives of the project:
List here the concrete objective(s) of the project.
  ➢ Objective 1
  ➢ Objective 2 …

Partner(s) already involved:
List here the expertise or the profiles of the partner(s) that is/are already involved. You don't need to list the name(s) of your partner(s).

Additional partners needed

Required skills and expertise:
Short description of the profile(s) needed to develop the project, or general description and experience of the possible partner(s) wanted. This should be related to the work to be carried out in the frame of your proposal. Try to be specific to in order to avoid unwanted replies that can take you a lot of time to process.

Description of the work to be carried out by the partner(s) sought:
Describe the task(s) that the future partner will be responsible for inside the project. How are the expertise of the futur partner(s) fitting in the consortium to reach the objectives

Type of partner sought:
SME, University, Research Centre, Large Company, Public Administration, Association, other…

Please include:
- Organisation profile,
- Contact details,
- Past experience and expertise,
- List of topic/s which you are searching,
- Your role in the project,
- Why you should be chosen to be part of the consortium.

Finding Partners

o   Use Personal/Entity Networks,

o   Ask your NCP to share your Partner Search Form with other NCPs aboard,

o   Attend to Commission Conference and B2B Events to share your details,

o   Get involved with the NCP networks and register your partner search form with them,

o   Check previous funded projects on Cordis.Europa.eu and contact the coordinators,

o   Upload your partner search form on the funding and tenders portal under your call of interest.

o   Project Repository Journals - https://www.europeandissemination.eu/the-project-repository-journal

o   Use the tool for R&I stakeholders in the Mediterranean Region - https://www.plumtri.org/

Proposal writing - Role in the project determines what level of input you need in the

a brilliant idea.

RESEARCH

IDEA

GOAL

BUSINESS PROCESS

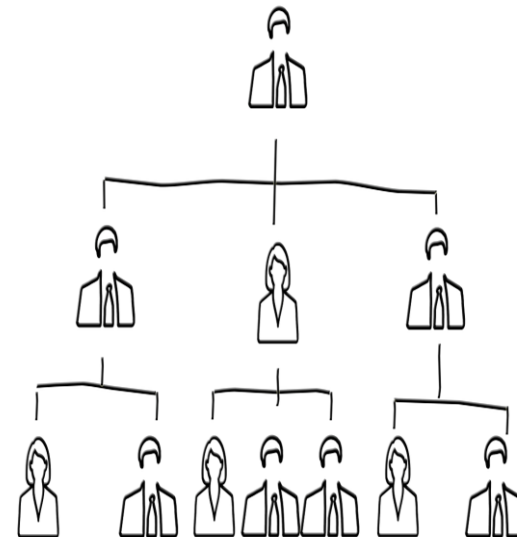# Proposal writing - Role (different level of contribution).

→ Coordinator
→ WP Leaders
→ Task Leaders
→ Beneficiary

Organisation roles:

Legal and Financial (LEAR)

Proposal Writing - Coordinator

✓ Main interlocutor with Cion
✓ Forms consortium / assigns tasks
✓ Writes and submits the Proposal and budget
✓ Coordinates the project implementation / Deliverables / tasks / reporting / budget

MCST IPAS+ Scheme

Proposal writing - WP Leader

✓ Draft the WP including deliverables broken down into tasks (1-3pages)
✓ Assign tasks and person months
✓ Calculate budget needed and inform coordinator

Important that WP fits into the overall context of the proposal

Table 3.1b: Work package description

For each work package:

Work package number		Lead beneficiary					
Work package title							
Participant number							
Short name of participant							
Person months per participant:							
Start month			End month				

Objectives

Description of work (where appropriate, broken down into tasks), lead partner and role of participants

Deliverables (brief description and month of delivery)

Proposal writing - Task Leader

✓ Drafting of the task (2-3 paragraphs)

✓ Allocate and coordinate the team implementing the task (if more than one person)

Proposal writing - Beneficiary

Profile of organisation and Bio for Project manager (for all roles)

Budget breakdown (for all roles)

Application

Research Proposal Writing

Two parts:

Part A of the proposal is generated by the IT system. It is based on the information entered by the participants through the submission system in the Funding & Tenders Portal

Part B of the proposal is the narrative part. Three sections that each correspond to an evaluation criterion.

Application - Part A

Coordinator inserts the Partner information here and info is automatically generated

✓   General information
✓ Participants (Organisation Data)
✓ Budget
✓ Ethics and security self assessment
✓ Other Questions (Gender equality plan, GDPR etc)

Application - Part B

Coordinator inserts the Partner information here and info is automatically generated

✓ Excellence
✓ Impact
✓ Quality and efficiency of the implementation
✓ Under implementation: list of work packages and description, list of deliverables, milestones, risks, staff effort, justification of costs: subcontracting, purchase costs and other cost categories)

Application - Part B (Technical)

✓ Excellence

(objectives, coordination/support measures, data management, open science measures etc)

✓ Impact

(Credibility of the pathways to achieve the expected outcomes, Suitability and quality of the measures to maximise expected outcomes and impacts, dissemination and exploitation plan)

✓ Quality and Efficiency of the implementation

Quality and effectiveness of the work plan (tables), assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall.

Evaluation Process

○ Admissibility and eligibility checks.

○ All proposals are evaluated by a **board of independent expert evaluators**

       Phase 1 — Individual evaluation

       Phase 2 — Consensus group

       Phase 3 — Panel review

○ Evaluations done both remotely and within EC institutions; All HE proposals pass through Ethical Review and Security Checks in the self assessment.

○ Final rankings

       A ranked list of proposals is made,

       The number of proposals in the list depends on the available budget.

○ An ESR is drawn up for every project incl. marks for each section.

Evaluation Process
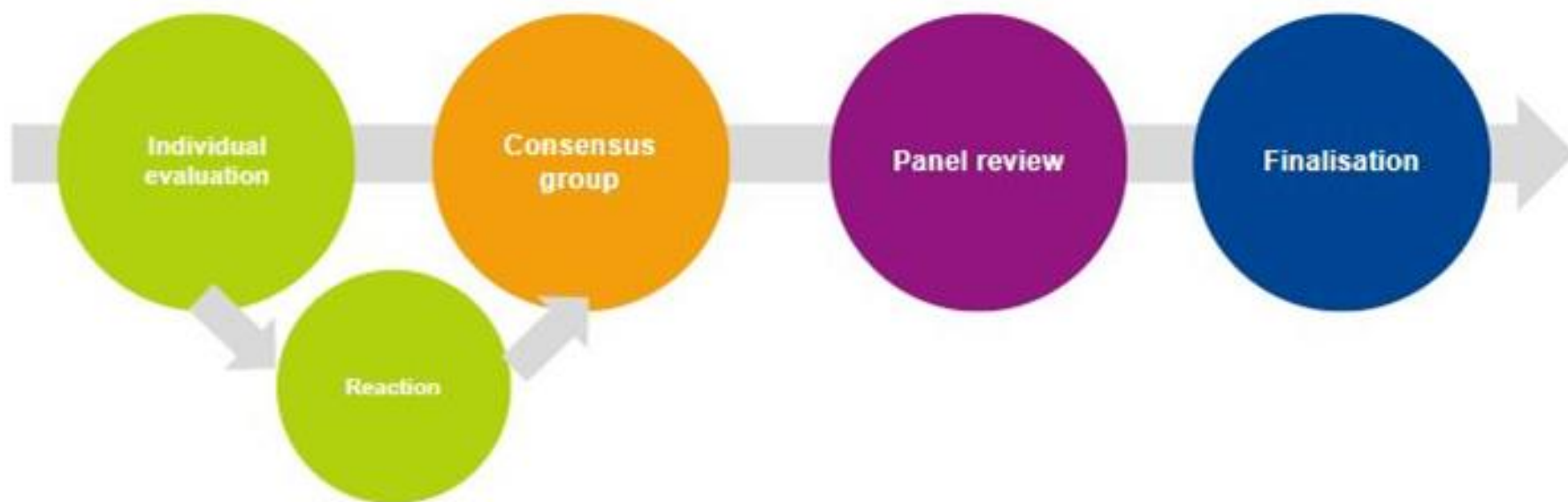
Right to React (Rebuttal)

- Objective to increase transparency and to correct any factual or major misunderstandings done by the experts and to provide feedback.
- Applicants can reacts to the draft comments of the experts.
- Experts will consider the the reactions of the applicants before providing their final assessment.

Time to Grant

A maximum TTG of 8 months:

5 months
for informing all applicants
on scientific evaluation

3 months
for signature of GA

Some exceptions:
- Shorter time-to-grant for EIC Accelerator;
- Longer time-to-grant is possible for ERC projects and other exceptional cases;
- In 2 stage process, time-to-grant counted from stage 2 deadline.

National Contact Point Services

Malta Council for Science and Technology

|			
Policy and Strategy Unit	**International -isation Unit**	**National R&I Unit**	**Framework Programme Unit**

- **MCST** is the National Contact Point Organisation for the European Framework Programme.
- The Framework Programme Unit hosts all **National Contact Points** for Horizon Europe.

The network of **National Contact Points** is the main structure to provide guidance, practical information and assistance on all aspects of participation in the Framework Programme

Main Objective:

- *To provide highly professional support services by **spreading awareness**, **giving specialised advice**, and **providing on-the-ground guidance** to Maltese researchers and entities and ensuring that the new Framework Programme, Horizon Europe becomes known and readily accessible to all potential applicants.*
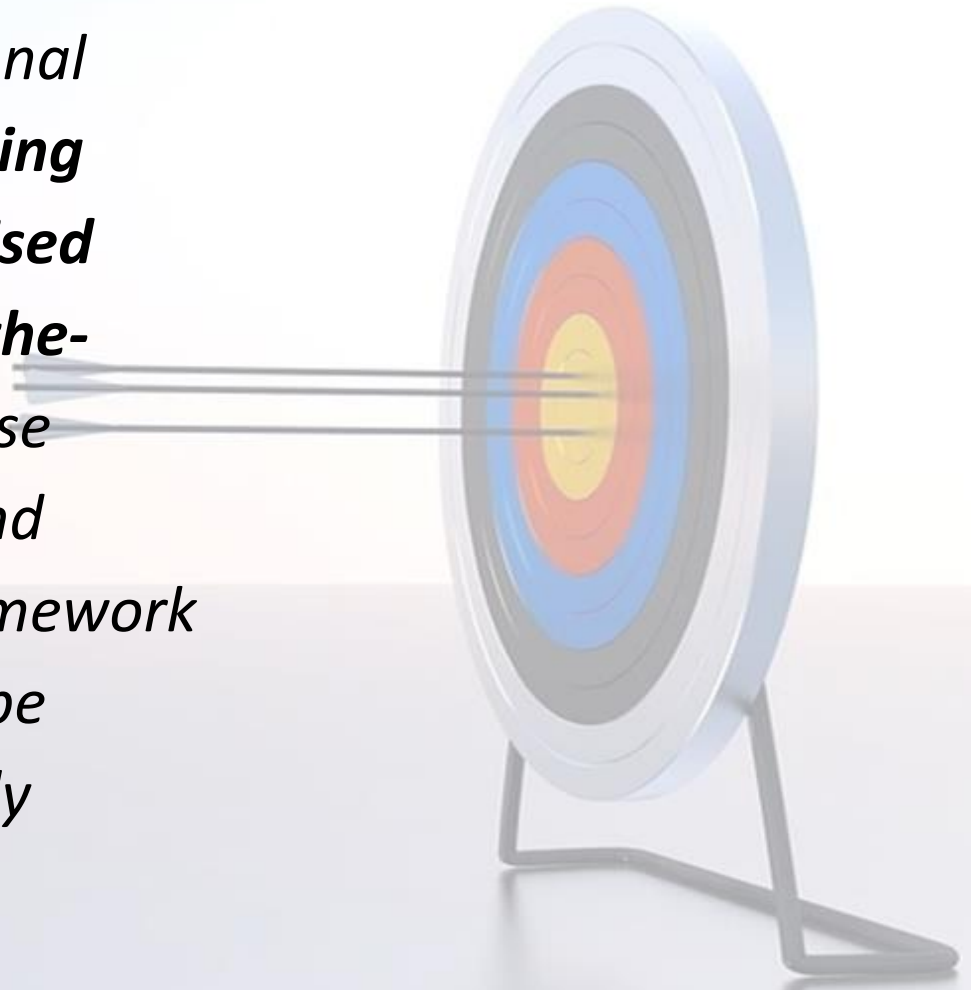
Informing and Raising Awareness

Informing and Awareness Raising

- Circulating general information

- Open calls

- Organise information and promotional activities

- Promote other networking events and funding opportunities

Advising and Training

- One-to-one consultations

- Partner searches

- Advise on administrative procedures

- Review proposals before submission

- Advise during project implementation stage

Role as Programme Committee Members

- Represent national needs at EU level
- Actively integrating MT's interests in consultations
- Contributing to shaping content priorities in the relevant Work Programmes according to national priorities

The National Contact Points

✉ Horizon.malta@gov.mt

Mark Meilak

Anthea Fabri

Ian Gauci Borda

Tamara Schembri

Lili Kankaya

George Bugeja

https://www.facebook.com/horizoneuropemalta

https://www.linkedin.com/company/horizonmalta

https://twitter.com/H2020Malta

https://www.youtube.com/channel/UCv7VEQwNzjt4UT7HYTyj9zw

thank you